

IRRI

AUDITED FINANCIAL STATEMENTS 2013



Rice science for a better world



Corporate information

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External Auditors

R.G. Manabat & Co.
A member firm of KPMG



Audit Committee

Membership

The members of the Audit Committee are appointed by the Board. It assists the Board in fulfilling its oversight responsibilities by reviewing and auditing, from time to time, the accounts and financial condition as well as the management and operating systems and procedures of the Institute. The Committee may undertake other duties delegated to it by the Board.

For the Institute's audit and accounts, the Committee discharges its functions in consultation and coordination with the external auditors, the internal auditors, and appropriate consultants of the Institute.

The Chairperson of the Audit Committee, who is customarily appointed by the Board at the time when the Board appoints members of the Committee, presides over all meetings of the Committee. In his/her absence or disability, the Vice Chairperson shall act as the Chairperson for that meeting.

A vacancy in the Audit Committee is filled from among other members of the Board through election by the Board or election by the remaining members of the Audit Committee. Any person so elected by the Committee serves only until the next meeting of the Board.

The Audit Committee shall meet at least once a year. Special meetings may be held upon call by its Chairman or upon request of at least one member. The committee shall report to the Board, at least at the conclusion of each committee meeting about Committee

activities, issues, and related recommendations, confirming that all responsibilities outlined in the charter have been carried out.

Authority

The Audit Committee is authorized to commission investigations into matters within its scope of responsibility. It is empowered to seek any information it requires from Institute management and staff or external parties, meet with Institute management and staff, external auditors, or legal counsel, as necessary, and, retain independent counsel, accountants, or others to advise the committee or assist in the conduct of an investigation.

The Composition in 2013 and Designation of Audit Committee

Prof. Friedrich Berschauer	- Chairperson
Prof. Huqu Zhai	- Vice Chair
Dr. Subbanna Ayyappan	- Member
Prof. Kaye Basford	- Member
Prof. Jim Godfrey	- Member
Dr. Mutsuo Iwamoto	- Member



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REPORT OF INDEPENDENT AUDITORS

The Board of Trustees
International Rice Research Institute

Report on the Financial Statements

We have audited the accompanying financial statements of International Rice Research Institute (a nonstock, not-for-profit organization), which comprise the statements of financial position as at December 31, 2013 and 2012, and the statements of activities, statements of changes in net assets and statements of cash flows for the years then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements in accordance with the Accounting Policies and Reporting Practices Manual - Financial Guidelines Series No. 2 prescribed for international agricultural research centers under the auspices of CGIAR, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of International Rice Research Institute as at December 31, 2013 and 2012, and its activities and its cash flows for the years then ended in accordance with the Accounting Policies and Reporting Practices Manual - Financial Guidelines Series No. 2 prescribed for international agricultural research centers under the auspices of CGIAR.

Basis of Accounting

Without qualifying our opinion, we draw attention to Note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist International Rice Research Institute in complying with the financial reporting provisions of the Accounting Policies and Reporting Practices Manual - Financial Guidelines Series No. 2 prescribed for international agricultural research centers under the auspices of CGIAR. As a result, the financial statements may not be suitable for another purpose. Our report is intended solely for the use of the parties privy to the Accounting Policies and Reporting Practices Manual - Financial Guidelines Series No. 2 and is not intended to be used by parties who have no knowledge of the financial reporting framework used. We do not, in giving this opinion, accept or assume responsibility for the use of our report for any other purpose or by any other party other than as described in the foregoing.

Report on the Supplementary Schedules and Statements

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary schedules: Exhibit 1 - Grants Revenues and Accounts Receivable/(Payable)-Donors; Exhibit 3 - Property, Plant and Equipment; Exhibit 4 - Indirect Cost Calculation; Exhibit 6 - Expenditures-German Unrestricted Contribution; and Exhibit 7 - CGIAR Research Program as at and for the years ended December 31, 2013 and 2012, and the supplementary schedules: Exhibit 2 - Bilateral Restricted Funding; and Exhibit 5 - Budget and Expenditures-European Community Funding as at and for the year ended December 31, 2013, are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management. The information in such supplementary schedules and statements has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is consistent, in all material respects, with the basic financial statements taken as a whole.

R. G. Manabat & Co.

April 16, 2014
Makati City, Philippines



Statement by the Chair of the Board of Trustees

For the year ended 31 December 2013

In 2013, IRRI launched a strategy update called *IRRI Vision 2035* that describes the directions that IRRI must take to continue to be relevant. The proposed mission statement will be “to be a global leader in rice variety development, future production systems, and education to alleviate poverty, hunger, and malnutrition and make rice production more sustainable in an environmentally friendly way,” with the following proposed 7-point vision:

- Poverty, hunger, and malnutrition will be mostly eliminated in the rice sector, except in pockets.
- A wide selection of rice varieties will be available to farmers.
- Adaptive, efficient, resilient, and profitable rice production systems will have been designed and made available.
- IRRI will be seen as a top genetics, agronomy, and data innovator.
- IRRI’s intellectual property wealth will be leveraged and its impact enhanced.
- A new generation of rice scientists and professionals will be on the job.
- IRRI will be seen as a strong and respectable global voice.

The proposed mission statement and vision are being discussed by and with IRRI staff via multiple platforms that included recently held town hall meetings.

IRRI will continue to commit itself not only to its mission and the success of its research but also to achieving the highest standards of stewardship of funds provided by its donors.

Institute highlights

The IRRI-led CGIAR Research Program (CRP) on Rice, called the Global Rice Science Partnership (GRiSP), continued its progress in 2013. The GRiSP Oversight Committee and the Project Planning and Management Team did an effective job of coordinating this CRP.

IRRI continued its involvement with Genebanks, CRP 7 (Climate Change, Agriculture, and Food Security) that included the Regional Program Leadership for South Asia, CRP 4 (Agriculture for Improved Nutrition and Health), and CRP 5 (Water, Land, and Ecosystems).

The Institute delivered many back office achievements. Chief among these was implementing the One Corporate System (OCS) in partnership with eight other centers and the Consortium Office. Contingency planning was updated and important changes were made to HR policies and procedures.



Financial status

IRRI's financial position remains stable, with total assets of USD102.05 M compared with USD98.65 M in 2012. The liquidity and long-term stability indicators remain above CGIAR benchmarks. IRRI had a surplus on normal operations but realized a (planned) deficit of USD0.245 M due to expenses incurred for *IRRI Vision 2035*.

In 2013, IRRI's grant revenue was USD93.0 M, which includes USD12.3 M of Windows 1 and 2 GRiSP funds "passed on" to Africa Rice Center and CIAT.

IRRI continues to successfully attract significant new investments to further its mission and continue its important task of reducing poverty through rice science.

CGIAR Change Management Process

The Board of Trustees (BOT) and management continue to monitor and contribute to the progress of important CGIAR initiatives. The BOT notes important progress on Consortium priorities such as open access, gender, and CRP reporting.

Fiduciary responsibility

The BOT recognizes its fiduciary responsibility for IRRI's financial statements as well as in setting the Institute's overall strategy and following up on its implementation in accordance with agreed-upon policies. The BOT was satisfied with the level of compliance with the Institute's BOT-approved investment policy.

Risk management

The BOT continuously monitors IRRI's risk management system and is satisfied with current risk mitigation measures. A separate detailed document (Statement of Risk Management and Internal Controls) is issued that elaborates on the BOT's responsibility in this area.

Appreciation

The BOT would like to sincerely thank IRRI's partners, donors, and investors; staff; and management for their support, commitment, dedication, and perseverance toward fulfilling the mission of the Institute.

A handwritten signature in blue ink that reads "Emerlinda R. Roman".

Emerlinda R. Roman
Chair
Board of Trustees



IRRI Board of Trustees
Board Statement on Risk Management and Internal Controls
April 2014

The Institute's Board of Trustees has the responsibility for ensuring that an appropriate risk management process is in place to (a) identify and manage high and significant risks to the achievement of the Institute's business objectives, and (b) ensure alignment with CGIAR principles and guidelines. These risks include operational, financial, reputational, and safety risks that are inherent in the nature, *modus operandi*, and location of the Institute's activities, and are dynamic as the environment in which the Institute operates changes.

Risks represent the potential for loss resulting from inadequate or failed internal processes or systems, human factors, or external events. Risk management is aimed at understanding and mitigating risks and taking appropriate opportunities in line with the organization's strategy and business plans. In IRRI's context, risk management provides an environment in which the following can be achieved:

- high-impact (and therefore relevant) scientific activities and allocation of scientific efforts according to agreed priorities
- maintenance of reputation for scientific excellence and integrity
- business and information system continuity
- liquidity of funds for operational needs
- efficient transaction processing
- maintenance of assets, including information assets and germplasm held in trust
- recruitment, retention, and effective use of qualified and experienced leadership and staff
- maintenance of health and safety systems
- proper execution of legal, fiduciary, and agency responsibilities, including management of intellectual property

Risk mitigation strategies include the implementation of systems of internal control that, by their nature, are designed to manage rather than eliminate risk. The Institute endeavors to manage risk by ensuring that the appropriate infrastructure, controls, systems, and people are in place throughout the organization. Key practices employed in managing risks and opportunities include business environmental scans, clear policies and accountabilities, transaction approval frameworks, financial and management reporting, and the monitoring of metrics that are designed to highlight the positive or negative performance of individuals and business processes across a broad range of key performance areas.

The IRRI risk management framework seeks to draw upon best practice promoted in codes and standards promulgated in a number of donor countries, and it is subject to ongoing review as part of the Institute's continuous improvement effort.

The design and effectiveness of the risk management system and internal controls are subject to ongoing review by the CGIAR Internal Audit Unit in their role as the IRRI internal auditor, which is independent of business units and reports on the results of its audits directly to the director general and the Board of Trustees through the Board's Audit Committee.

Update for 2013

1. Updated organizational unit (OU) risk registers and strategic risks re-assessed
 - a. Risks in 22 OUs/units were re-assessed and re-evaluated. Existing risks were mostly operational in nature and were adequately addressed by the existing control measures in place. Additional action plans were also identified to manage residual risks.
 - b. The RMQA Steering Committee reviewed and re-assessed strategic risks in 2013 and determined trending for 2014. The strategic risks include (1) CGIAR change management process, (2) donor financial commitment to IRRI and GRiSP (3) loss of research data and research materials, (4) occupational health and safety, (5) disaster significantly disrupts center's operations, (6) public health risks, (7) OCS implementation, (8) scientific misconduct, (9) intellectual asset management, (10) attracting and retaining suitable staff, (11) country operations decentralization, (12) transgenic rice research and Stewardship, (13) delivery of golden rice obligations, and (14) inadequate infrastructure.

2. Enhanced QA processes and practices
 - a. A number of training workshops were held to enhance staff awareness of good laboratory practices, lab safety, and Occupational Health and Safety.
 - b. We focused efforts on managing research data as these are considered important assets of the Institute. Regular training on research data management was offered to IRRI staff, especially to the newly hired.
 - c. Training on quality seed production and certification at PBGB
 - d. Continued accreditation of Analytical Service Laboratory to ISO 17025 to ensure results of analysis are of the highest verifiable quality
 - e. Regular calibration of routinely used equipment in laboratories
 - f. SOP documentation according to ISO standard

3. Business continuity (BC) planning
 - a. Contingency plans were developed and continuously updated. These include a Crisis Management Plan, a Corporate Business Continuity Plan, an Emergency Response Plan, and an Evacuation Plan.

- b. OUs continue to update their business continuity and recovery plans, which are aligned to the Corporate Business Continuity Plan. These plans are tested as applicable.


Conclusions

The implementation of the risk management framework during 2013 has been reviewed by the Board with IRRI management. The Board views risk management as an ongoing process and is satisfied with the progress made.


The Board likewise stressed the need to move cautiously in regards to Golden Rice research, which has been assessed to be high risk with high impact and likelihood.

The Board will be actively monitoring with management, during 2014, the major risks identified in the latest risk assessment.

Signed:



Board Chair
Emerlinda R. Roman



Date



International Rice Research Institute

Financial statements

December 31, 2013 and 2012


Management Statement of Responsibility for Financial Reporting

The accompanying financial statements of the International Rice Research Institute (IRRI), for the years ended December 31, 2013 and 2012 are the responsibility of management. IRRI management also claims responsibility for the substance and objectivity of the information contained therein.


Our financial reporting practices follows the "Accounting Policies and Reporting Practices Manual – Financial Guidelines Series No. 2" of the CGIAR. IRRI maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded and transactions are properly recorded and executed in accordance with management's authorization.

A system of reporting within the Institute presents the management with an accurate view of the operations, enabling us to discern risks to our assets or fluctuations in the economic environment of the Institute at an early stage and at the same time providing a reliable basis for the financial statements and management reports.

The Board of Trustees exercises its responsibility for these financial statements through its Audit Committee. The Committee meets regularly with management and representatives of the external auditors to review matters relating to financial reporting, internal controls, and auditing.



Robert S. Zeigler
Director General



Norman A. Macdonald
Treasurer and Deputy Director
General for Management Services

INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)

FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION
December 31, 2013 and 2012

INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)

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INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)

STATEMENTS OF FINANCIAL POSITION

(All Amounts in Thousand US Dollars)

		December 31	
	<i>Note</i>	2013	2012
ASSETS			
Current Assets			
Cash and cash equivalents	3	36,639	50,298
Short-term investments	4	195	195
Accounts receivable			
Donors (net of allowance of nil in 2013 and 100 in 2012)	5	25,636	8,990
Employees	6	797	509
Others (net of allowance of 916 in 2013 and 712 in 2012)	7	1,612	2,364
Inventories (net of allowance of 341 in 2013 and 342 in 2012)	8	417	455
Prepaid expenses		199	170
Total Current Assets		65,495	62,981
Noncurrent Assets			
Long-term investments	4	22,301	23,523
Property, plant and equipment - net	9	14,251	12,147
Total Noncurrent Assets		36,552	35,670
		102,047	98,651
LIABILITIES AND NET ASSETS			
Current Liabilities			
Accounts payable			
Donors	10	35,495	30,196
Employees		311	258
Others	11	15,968	17,097
Accruals	12	3,050	3,929
Provision for employee benefits	13	4,826	4,529
Total Current Liabilities		59,650	56,009
Net Assets			
Designated	15	42,397	42,642
		102,047	98,651

See Notes to the Financial Statements.

INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)
STATEMENTS OF ACTIVITIES
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

	Note	2013			2012				
		Unrestricted	CRP	Non-CRP	Total	Unrestricted	CRP	Non-CRP	Total
REVENUE AND GAINS									
Grants Revenue									
Windows 1 and 2		-	39,236	-	39,236	-	37,662	-	37,662
Window 3		1,393	11,180	-	12,573	-	11,079	-	11,079
Bilateral		691	35,399	5,105	41,195	1,827	40,381	5,432	47,640
Other revenue and gains	4, 17	666	-	-	666	1,968	-	-	1,968
		2,750	85,815	5,105	93,670	3,795	89,122	5,432	98,349
OPERATING EXPENSES									
Research		4,469	85,815	5,105	95,389	2,600	89,122	5,432	97,154
General and administration	18	9,480	-	-	9,480	8,878	-	-	8,878
		13,949	85,815	5,105	104,869	11,478	89,122	5,432	106,032
Indirect cost recovery		(10,954)	-	-	(10,954)	(9,037)	-	-	(9,037)
		2,995	85,515	5,105	93,915	2,441	89,122	5,432	96,995
NET SURPLUS (DEFICIT) FOR THE YEAR									
		(245)	-	-	(245)	1,354	-	-	1,354
EXPENSES BY FUNCTION									
Personnel costs	14	7,471	23,065	836	31,372	6,417	21,122	602	28,141
CGIAR collaboration		-	16,099	-	16,099	-	12,668	-	12,668
Other collaboration		56	11,867	1,276	13,199	-	14,494	1,971	16,465
Supplies and services	8, 16	4,251	18,327	2,075	24,653	3,372	33,345	1,979	38,696
Travel		498	4,164	373	5,035	395	3,538	285	4,218
Depreciation and amortization	9	1,673	1,697	187	3,557	1,294	3,955	595	5,844
		13,949	75,219	4,747	93,915	11,478	89,122	5,432	106,032
Indirect cost recovery		(10,954)	10,596	358	-	(9,037)	-	-	(9,037)
		2,995	85,815	5,105	93,915	2,441	89,122	5,432	96,995

See Notes to the Financial Statements.

INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)

STATEMENTS OF CHANGES IN NET ASSETS
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

	<i>Note</i>	Designated						Total Net Assets
		Invested in Fixed Assets	Fixed Assets Acquisitions	Risk Management	Unrealized Foreign Exchange Translation	Genetic Resource Center Reserve	Research Initiative Fund	
Balances, January 1, 2012		11,528	2,726	7,477	1,023	10,000	9,074	41,828
Acquisitions of fixed assets	9	6,577	(7,117)	-	-	-	-	(540)
Capital reserve replenishment	9	(5,844)	5,844	-	-	-	-	-
Net surplus (deficit) for the year		(114)	-	1,286	182	-	-	1,354
Balances, December 31, 2012		12,147	1,453	8,763	1,205	10,000	9,074	42,642
Acquisitions of fixed assets	9	5,813	(5,813)	-	-	-	-	-
Capital reserve replenishment	9	(3,557)	3,557	-	-	-	-	-
Net deficit for the year		(152)	-	(93)	-	-	-	(245)
Balances, December 31, 2013		14,251	(803)	8,670	1,205	10,000	9,074	42,397

See Notes to the Financial Statements.

INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)

STATEMENTS OF CASH FLOWS
(All Amounts in Thousand US Dollars)

Years Ended December 31

	<i>Note</i>	2013	2012
CASH FLOWS FROM OPERATING ACTIVITIES			
Net (deficit) surplus for the year		(245)	1,354
Adjustments for:			
Depreciation of property, plant and equipment	9	3,557	5,844
Provision for doubtful accounts	5, 7	204	176
Write-off of inventories		(1)	(26)
Loss on disposal of property, plant and equipment	9	152	114
Gain on sale of investments	4	(512)	(698)
Interest income	4	(133)	(396)
Unrealized foreign exchange loss (gain)		484	(365)
Net surplus before working capital changes		3,506	6,003
Decrease (increase) in:			
Short-term investments		-	(11)
Accounts receivable		(16,870)	(854)
Inventories		39	21
Prepaid expenses		(29)	(55)
Increase (decrease) in:			
Accounts payable		4,223	4,036
Accruals		(879)	(66)
Provision for employee benefits		297	146
Cash generated from (absorbed by) operations		(9,713)	9,220
Interest received		133	396
Net cash provided by (used in) operating activities		(9,580)	9,616
CASH FLOWS FROM INVESTING ACTIVITIES			
Decrease in long-term investments		1,734	4,948
Acquisitions of property, plant and equipment	9	(5,813)	(7,117)
Net cash used in investing activities		(4,079)	(2,169)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(13,659)	7,447
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	3	50,298	42,851
CASH AND CASH EQUIVALENTS AT END OF YEAR	3	36,639	50,298

See Notes to the Financial Statements.

INTERNATIONAL RICE RESEARCH INSTITUTE
(A Nonstock, Not-for-Profit Organization)

NOTES TO THE FINANCIAL STATEMENTS
(All Amounts in Thousand US Dollars)

1. Reporting Entity

International Rice Research Institute (the “Institute”) was established in 1960 to undertake basic research on the rice plant and applied research on all phases of rice production, management, distribution and utilization, with the objective of attaining nutritive and economic advantage and benefit for the people of Asia and other major rice-growing areas.

The Institute aims to reduce poverty and hunger, improve the health of rice farmers and consumers, and ensure environmental sustainability of rice farming through collaborative research, partnerships, and the strengthening of the national agricultural research and extension systems (NARES).

The Institute was first conferred the status of an international organization in the Philippines under Presidential Decree (PD) No. 1620. On May 19, 1995, a multi-lateral agreement (1995 Agreement) recognizing the status of the Institute as an international organization was signed by representatives of nineteen (19) countries, including the Philippines. The 1995 Agreement allows the Institute to have a juridical status to more effectively pursue its international collaborative activities in rice research and training. Pursuant to the 1995 Agreement, the Institute and the Government of the Republic of the Philippines entered into a Headquarters (HQ) Agreement, which was ratified by the Philippine President on May 23, 2006 and concurred by the Philippine Senate on April 28, 2008. The HQ Agreement took effect on May 14, 2008.

The Institute enjoys, among other privileges and prerogatives, the following tax exemptions:

- a. Gift, franchise, specific, percentage, real property, exchange, import, export and all other taxes provided under existing laws or ordinances. This exemption shall extend to goods imported and owned by the Institute to be leased or used by members of its staff.
- b. Taxes imposed under Title III of the National Internal Revenue Code (Tax Reform Act of 1997) on gifts, bequests, donations and contributions which may be received by the Institute from any source whatsoever, or which may be granted by the Institute to any individual or non-profit organization for educational or scientific purposes. All gifts, contributions and donations to the Institute shall be considered allowable deductions for purposes of determining the income tax of the donor.
- c. Income tax on salaries and stipends in US Dollars of non-Filipino citizens serving on the senior professional and administrative staff of the Institute received solely and by reason of service rendered to the Institute.
- d. All customs duties and related levies of any kind, except charges for storage, transport and services supplied, and exemption from prohibitions and restrictions on the import or export of articles intended for its official use.

The Institute receives support from various donor agencies and entities primarily through the CGIAR Fund, which is a multi-donors trust fund that supports international agricultural research aimed at reducing rural poverty, strengthening food security, improving human nutrition and health and enhancing natural resource management.

CGIAR Fund donors may designate their contribution to one or more of three (3) funding “Windows.” For Window 1 funds, the CGIAR Fund Council sets the overall priorities and makes specific decisions about the use of the contribution, such as allocation to CGIAR Research Programs (CRPs), payment of system costs or any other use required to achieve the CGIAR mission. Window 2 funds are contributions designated by CGIAR donors to one or more specific CRPs. Window 3 funds are contributions designated by CGIAR donors to individual Research Centers.

Each of the fifteen (15) CRPs are led by a designated research center which would be responsible, through a Program Implementation Agreement (PIA), for overseeing the implementation of the CRP by and reporting from program participants, and for payments of all CRP expenses. Program participants include other Research Centers which are subcontracted by the Lead Center via a Program Participant Agreement or other suitable contracting arrangement.

The Institute is the Lead Center of CRP3.3 Global Rice Science Partnership (GRiSP), which started in January 2011 with a total budget of US\$593,390 for a period of five (5) years. As a Lead Center, the Institute entered into an agreement with the CGIAR Consortium Board for the overall performance of the CRP. The Institute will receive the grants from Windows 1 and 2 for further allocation to two (2) participating research centers, Africa Rice Center (AfricaRice) and International Center for Agriculture in the Tropics (CIAT). The Institute is responsible, through a PIA, for overseeing the implementation of GRiSP and for submitting regular financial reports and cash flow statements to the CGIAR Consortium Office.

The Institute received a total amount of US\$23,909 and US\$38,400 for GRiSP in 2013 and 2012, respectively, and allocated US\$8,654 and US\$12,668 to AfricaRice and CIAT in 2013 and 2012, respectively. As at December 31, 2013, accounts receivable for GRiSP funding from Windows 1 and 2 amounted to US\$10,591 (see Note 5 and Exhibit 1).

The Institute’s major facilities are located in Los Baños, Laguna, Philippines. In addition, the Institute owns an administrative office in Makati City, Philippines, and maintains country offices with respective representatives in Bangladesh, Burundi, Cambodia, China, India, Indonesia, Korea, Laos, Mozambique, Myanmar, Nepal, Thailand and Vietnam.

The accompanying financial statements and supplementary schedules and statements of the Institute were approved and authorized for issue by the Board of Trustees (the “Board”) on April 16, 2014.

2. Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These accounting policies have been applied by the Institute consistently to all periods presented.

Basis of Financial Statements Preparation

The financial statements are prepared on the basis of accounting practices prescribed for international agricultural research centers referred to as the Accounting Policies and Reporting Practices Manual - Financial Guidelines No. 2 ("FG 2") under the auspices of CGIAR. These accounting policies are applied consistently in dealing with items that are considered material in relation to the financial statements.

The preparation of financial statements in conformity with FG 2 requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, revenues and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Future events may occur which can cause the assumptions used in arriving at the estimates to change. The effects of any change in estimates are reflected in the financial statements as they become reasonably determinable.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised if the revisions affect only that period or in the period of the revision and future periods if the revisions affect both current and future periods.

The following are the critical judgments and key estimates in relation to the preparation of these financial statements:

Judgments

Functional Currency

Based on the economic substance of the underlying circumstances relevant to the Institute, management has determined the functional currency of the Institute to be the US Dollar, which is the currency of the primary economic environment in which the Institute operates.

Operating Leases - Institute as Lessee

The Institute has various agreements related to the lease of property, plant and equipment. The Institute has determined that, as lessee, it does not retain all the significant risks and rewards of ownership of the property, plant and equipment, which are leased out in operating lease agreements.

Estimates

Impairment of Assets

The Institute assesses impairment of assets whenever events or changes in circumstances indicate that the carrying amount of assets may not be recoverable. If such indication exists, the recoverable amount of the assets is estimated in order to determine the extent of impairment. The recoverable amount is the higher of an asset's fair value less cost to sell or its value in use.

Estimating Useful Lives of Property, Plant and Equipment

The Institute estimates useful lives of property, plant and equipment based on the period over which the assets are expected to be available for use. These are updated if expectations differ from previous estimates due to physical wear and tear and technical and commercial obsolescence. The useful life and depreciation method are reviewed periodically to ensure that it is consistent with the expected pattern of economic benefits from items of property, plant and equipment.

As at December 31, 2013 and 2012, the carrying amount of property, plant and equipment amounted to US\$14,251 and US\$12,147, respectively (see Note 9).

Basis of Measurement

The financial statements have been prepared on the historical cost basis except for certain investments stated at fair value.

Functional and Presentation Currency

The accompanying financial statements of the Institute are presented in US Dollars, which is the Institute's functional currency. All financial information have been rounded off to the nearest thousands, unless otherwise indicated.

Revenue Recognition

Grants are recognized as revenue upon the substantial fulfillment of the conditions attached to them, regardless of the period when they are intended to be used, or when the donor has explicitly waived the conditions. Grants are classified according to the type of restrictions attached to them.

Unrestricted Grants

Unrestricted grants received may be freely used by the Institute for its mandated activities, and are recognized in full in the period specified by the donor wherein sufficient verifiable evidence exists that a commitment was made by the donor.

Restricted Grants

Restricted grants received in support of specified projects or activities mutually agreed upon by the Institute and the donors are recognized as revenue to the extent of expenses actually incurred. The excess of grants received over expenses, representing grants applicable to succeeding years, are shown under "Accounts payable - donors" account in the statements of financial position. Claims from donors for project expenses paid for in advance by the Institute are shown under "Accounts receivable - donors" account in the statements of financial position.

Grants in kind are measured at the fair value of the assets (or services) received or promised while cash grants are measured at the face amount of the cash received or the US Dollar equivalent.

As the Lead Center for GRiSP, the Institute recognizes as revenue and expense the full amount of the grants received from the CGIAR Consortium, including the amount passed on to and spent by AfricaRice and CIAT.

Disbursements to another research center by the Lead Center are recorded as an "Account receivable" until an expenditure report is received from the participating research center (see Note 1).

Expense Recognition

Expenses are decreases in economic benefits during the accounting period in the form of outflows or depletion of assets or incurrence of liabilities that result in decreases in net assets. Expenses are recognized on the basis of a direct association between the costs incurred and the earning of specific items of revenue.

The Institute presents on the face of the statements of activities an analysis of expenses using a classification based on the function and nature of expenses within the Institute.

Research expenses are those incurred for activities that result in goods and services being distributed to beneficiaries, project proponents and members that fulfill the purpose or mission for which the Institute exists.

General and administration expenses are those incurred for the activities of the Institute other than research activities.

Collaboration costs arise from the collaborative researches undertaken by the Institute and payments to collaborators and partners for direct research inputs.

Cash and Cash Equivalents

Cash includes cash on hand and in banks which are stated at face value. Cash equivalents are short-term, highly liquid investments that are both: (a) readily convertible to known amounts of cash, and; (b) so near their maturity date that they present insignificant risk of changes in value. These investments, as distinguished from short-term investments, are those that are acquired with original maturities of three (3) months or less.

Investments

Investments are initially recorded at acquisition cost if purchased and at fair market value if received as grants. Investments in equity securities and debt securities are re-measured at their market values as at the reporting date. The gain or loss on disposal of current investments and changes in value of such investments are included in the statements of activities under "Other revenue and gains" account.

Short-term investments consist of investments that are: (a) acquired with an original maturity of more than three (3) months but not exceeding one (1) year, and (b) originally long-term in nature but are currently due to mature within one (1) year from the reporting date.

Long-term investments are those that are acquired with the intention of keeping the same for more than one (1) year from the acquisition date and which are not maturing within one (1) year as at the reporting date.

Held-to-Maturity Investments

Held-to-maturity (HTM) investments are quoted non-derivative financial assets with fixed or determinable payments and fixed maturities for which management has the positive intention and ability to hold to maturity. These principal-protected investments are measured at acquisition cost.

The carrying amounts of financial assets under this category amounted to US\$13,543 and US\$13,000 as at December 31, 2013 and 2012, respectively (see Note 4).

Available-for-Sale Investments

Available-for-sale (AFS) investments are non-derivative financial assets that are not classified as HTM financial assets. Subsequent to initial recognition, these financial assets are measured at fair value.

The carrying amounts of financial assets under this category amounted to US\$8,758 and US\$10,523 as at December 31, 2013 and 2012, respectively (see Note 4).

Accounts Receivable

Accounts receivable from donors, employees and other entities are carried at net realizable value calculated as the gross amount less any allowance provided for doubtful accounts. Allowance for doubtful accounts is based on past experience, continuous review of receivable aging reports and other relevant factors. When an account receivable is deemed doubtful of collection, the Institute provides an allowance during the year in which it is deemed doubtful.

Any receivable or a portion thereof adjudged to be uncollectible is written-off. The write-off is done after all efforts to collect have been exhausted.

Receivables from employees are recognized as they arise and cancelled when payment is received.

Advances to other research centers are recognized when the cash is or other assets borrowed are delivered to or when payment is made for a liability of other research centers.

Inventories

Inventories consist of spare parts and supplies and other inventories. These are recognized at cost, which includes the purchase price plus cost of freight and handling charges. Cost is determined using the moving average method.

Inventories held as at reporting date are stated at the lower of cost and net realizable value (NRV), which is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale. The excess of cost over NRV is presented as a contra-asset account.

Property, Plant and Equipment

Property, plant and equipment acquired prior to 1991 are carried at cost or estimated value. Acquisitions starting 1991 are stated at cost. Capital expenditures with a minimum cost of US\$1 or its equivalent and with an estimated life beyond one (1) year are capitalized. Property, plant and equipment which qualify for recognition as an asset are initially measured at cost. The cost of an item of property, plant and equipment comprises its purchase price and all other incidental costs in bringing the asset to its working condition for its intended use. Subsequent to initial recognition, an item of property, plant and equipment is carried at cost less any accumulated depreciation or amortization and impairment in value.

Depreciation and amortization of all assets which are owned by the Institute are computed using the straight-line method over the estimated useful lives of the related assets as follows:

Category Description	Estimated Life in Years
Physical facilities	
Building and improvements	60
Infrastructure and leasehold improvements	25 or term of lease, whichever is shorter
Furnishing and equipment	
Farming	
Farm machinery and equipment	7 - 10
Shop machinery and equipment	7 - 10
Laboratory	5 - 10
Office	5 - 10
Auxiliary units	5 - 10
Vehicles	4 - 7
Computers	3 - 5

Depreciation or amortization is charged from the month an asset was placed in operation and is continued until the asset has been fully depreciated or amortized or its use is discontinued.

Property, plant and equipment acquired through the use of grants restricted for a specific project are recorded as assets. Such assets are depreciated at a rate of 100% in the year of purchase. The depreciation or amortization expense is charged directly to the appropriate restricted project.

An item of property, plant and equipment is eliminated from the statements of financial position on disposal or when the asset is permanently withdrawn from use and no further economic benefits are expected from its disposal. Gain or loss arising from the retirement or disposal is determined as the difference between the net disposal proceeds and the carrying amount of the asset and is recognized as other revenue and gains or general and administration expense in the statements of activities.

Accounts Payable

Accounts payable represent amounts due to donors, employees and others for support, services and/or materials received prior to year-end, but not paid for as at reporting date.

Accruals

Accruals represent liabilities for goods or services that have been received or supplied but have not been paid or invoiced.

Provisions

Provisions are recognized when: (a) the Institute has a present obligation as a result of a past event, (b) it is probable that an outflow of resources will be required to settle the obligation, and (c) a reliable estimate of the amount can be made. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.

When there are a number of similar obligations, the likelihood that an outflow will be required in the settlement is determined by considering the class of obligations taken as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Net Assets

Net assets are the residual interest in the Institute's assets after liabilities are deducted. The overall change in net assets represents the total gains and losses generated by the Institute's activities during the period as determined by the particular measurement principles adopted and disclosed in the notes to the financial statements.

Net assets are classified as either undesignated or designated. Undesignated net assets are not designated by management for specific purposes. Designated net assets are designated by management for specific purposes, such as future acquisition of property, plant and equipment.

As at December 31, 2013 and 2012, there are no undesignated net assets.

Leases

A lease is an agreement whereby the lessor conveys to the lessee, in return for a payment or a series of payments, the right to use an asset for an agreed period of time.

Leases which do not transfer to the Institute substantially all the risks and rewards of ownership of the asset are classified as operating leases. Payments made under operating leases are charged to operations on a straight-line basis over the period of the lease.

Foreign Currency Transactions and Translations

Foreign currency-denominated transactions are translated to US Dollars for reporting purposes at preceding month-end booking rates which approximate the exchange rates prevailing at the dates of the transactions.

Exchange differences arising from the: (a) settlement of foreign currency-denominated monetary items at rates which are different from which they were originally booked, and (b) translation of balances of foreign currency-denominated monetary items as at reporting date, are credited or charged to operations during the year.

Non-monetary items denominated in foreign currency which are carried at cost are reported using the preceding month-end booking rates, which approximate the exchange rate prevailing at the dates of the transactions.

Employee Benefits

Employee benefits are all forms of consideration given by the Institute in exchange for service rendered by all employees - whether internationally recruited staff (IRS) or nationally recruited staff (NRS).

A defined contribution plan is a post-employment benefit plan under which the Institute pays fixed contributions into an account maintained by a trustee and will have no legal or constructive obligation to pay further amounts, subject to the minimum requirements of Republic Act No. 7641. Obligations for contributions to a defined contribution pension plan are recognized as "Personnel costs" under the statements of activities in the periods during which services are rendered by employees.

Recovery of Indirect Costs

The pooling of direct and indirect costs is based on the principle of attribution and assignability. Expenditures are pooled to different resource user units (cost centers) by direct identification. Expenditures that are common to the different cost centers are allocated on the basis of resource drivers. Non-operating and non-recurring expenditures are excluded in the computation.

Direct and indirect costs exclude capital expenditures but include depreciation and amortization in the case of unrestricted funded activities. For restricted grants, the indirect cost rates may or may not be applied to capital expenditures, depending on the terms and conditions of the relevant agreements.

The method of calculating the indirect cost recovery is prescribed in the CGIAR Cost Allocation Guidelines, as amended by an Advisory Note issued by the CGIAR Consortium Office.

Events After the Reporting Date

Post year-end events that provide additional information about the Institute's financial position at the reporting date (adjusting events) are reflected in the financial statements when material. Post year-end events that are not adjusting events are disclosed in the notes to the financial statements when material.

3. Cash and Cash Equivalents

This account at December 31 consists of:

	2013	2012
Short-term time deposits	\$29,879	\$40,608
Cash in banks	6,294	6,212
Cash on hand	466	3,478
	\$36,639	\$50,298

Cash in banks earn interest at bank deposit rates ranging from 0.02% to 0.25% in 2013 and 2012.

Cash equivalents are short-term time deposits which are made for varying periods of up to three (3) months depending on the immediate cash requirements of the Institute, and earn interest at the prevailing short-term rates ranging from 0.02% to 2.5% in 2013 and 0.02% to 3.5% in 2012.

4. Investments

This account at December 31 consists of:

	2013	2012
Short-term time deposits with original maturities of more than three (3) months but less than one (1) year	\$195	\$195
Long-term investments		
HTM	13,543	13,000
AFS	8,758	10,523
	22,301	23,523
Total investments	\$22,496	\$23,718

Long-term investments outstanding as at December 31, 2013 and 2012 have terms ranging from more than one (1) year to seven (7) years.

The HTM investments are principal-protected if held until maturity.

The AFS investments are composed of investment grade bonds and securities, with cost amounting to US\$8,000 and US\$9,999 as at December 31, 2013 and 2012, respectively.

All HTM and AFS investments are held in US Dollars.

The average annual interest rate on the above investments is 2% in 2013 and 2012. The interest income from the investments, included as part of the "Other revenue and gains" account in the statements of activities, amounted to US\$133 and US\$396 in 2013 and 2012, respectively. Gain on sale of investments amounted to US\$512 and US\$698 in 2013 and 2012, respectively (see Note 17).

Based on the Board approved investment policy, all funds are invested and diversified in financial institutions that are highly rated by reputable credit rating firms.

5. Accounts Receivable - Donors

Receivables from donors arise from: (a) unrestricted grants which are due and recognized as receivable by the Institute upon receipt of confirmed commitments from donors; and (b) restricted grants expenses which are not yet reimbursed by the donors (see Exhibit 1).

	2013	2012
Bilateral and Window 3	\$13,329	\$7,039
Windows 1 and 2	11,817	1,601
Unrestricted	490	450
	25,636	9,090
Allowance for doubtful accounts	-	(100)
	\$25,636	\$8,990

6. Accounts Receivable - Employees

This account at December 31 consists of advances to:

	2013	2012
NRS	\$350	\$86
IRS	330	231
Country office staff	93	153
Trainees, scholars and post doctorate fellows	24	39
	\$797	\$509

7. Accounts Receivable - Others

This account at December 31 consists of advance payments to:

	2013	2012
International Rice Research Institute (IRRI) Fund Limited	\$1,108	\$916
Suppliers	705	1,930
Others	715	230
	2,528	3,076
Allowance for doubtful accounts	(916)	(712)
	\$1,612	\$2,364

IRRI Fund Limited is a company registered in Singapore as an international charitable organization that facilitates and encourages support for rice research, particularly the work of the Institute, from private and public donors in Singapore, Asia and other countries. The receivables from IRRI Fund Limited pertain to operating expenses funded by the Institute in the form of advances. The Institute is the sole beneficiary of the funds raised by IRRI Fund Limited in its fund-raising campaigns.

Additional provisions for doubtful accounts amounted to US\$204 and US\$176 in 2013 and 2012, respectively.

8. Inventories

This account at December 31 consists of:

	2013	2012
Spare parts	\$395	\$420
Supplies and other inventories	363	377
	758	797
Allowance for inventory obsolescence	(341)	(342)
	\$417	\$455

Inventories written off amounted to US\$1 and US\$26 in 2013 and 2012, respectively.

9. Property, Plant and Equipment

The movements and balances of this account as at and for the year ended December 31 are as follows:

	2013			
	Building and Improvements	Infrastructure and Leasehold Improvements	Furnishing and Equipment	Total
Cost				
Balance at beginning of year	\$123	\$6,357	\$47,205	\$53,685
Additions	-	1,296	4,517	5,813
Disposals	-	-	(2,329)	(2,329)
Balance at end of year	123	7,653	49,393	57,169
Accumulated Depreciation and Amortization				
Balance at beginning of year	40	2,527	38,971	41,538
Depreciation/amortization	2	210	3,345	3,557
Disposals	-	-	(2,177)	(2,177)
Balance at end of year	42	2,737	40,139	42,918
Carrying Amount	\$81	\$4,916	\$9,254	\$14,251

	2012			Total
	Building and Improvements	Infrastructure and Leasehold Improvements	Furnishing and Equipment	
Cost				
Balance at beginning of year	\$123	\$4,829	\$43,631	\$48,583
Additions	-	1,528	5,049	6,577
Disposals	-	-	(1,475)	(1,475)
Balance at end of year	123	6,357	47,205	53,685
Accumulated Depreciation and Amortization				
Balance at beginning of year	38	1,390	35,627	37,055
Depreciation/amortization	2	1,139	4,703	5,844
Disposals	-	(2)	(1,359)	(1,361)
Balance at end of year	40	2,527	38,971	41,538
Carrying Amount	\$83	\$3,830	\$8,234	\$12,147

Total property, plant and equipment purchased using restricted grants amounted to US\$12,471 and US\$11,672 as at December 31, 2013 and 2012, respectively.

10. Accounts Payable - Donors

This account includes grants received for which conditions are not yet fulfilled and amounts payable to donors in respect of unexpended funds received in advance for restricted grants (see Exhibit 1).

	2013	2012
Bilateral/Window 3	\$34,964	\$29,082
Windows 1 and 2	531	-
Challenge programs	-	1,114
	\$35,495	\$30,196

11. Accounts Payable - Others

This account at December 31 consists of:

	2013	2012
Payable to other CGIAR Centers	\$7,695	\$8,992
Payable to vendors	2,110	3,348
Funds in-trust	1,063	593
Deferred salaries and benefits	753	2,069
Deferred training charges	453	526
Others	3,894	1,569
	\$15,968	\$17,097

12. Accruals

This account at December 31 consists of:

	2013	2012
Trade	\$439	\$566
Others	2,611	3,363
	\$3,050	\$3,929

13. Provision for Employee Benefits

This account consists of accumulated unused leave credits due to staff as at December 31, 2013 and 2012 based on the current personnel policy manual, and repatriation costs of IRS.

The movements in this account as at and for the year ended December 31 are as follows:

	2013	2012
Balance at beginning of year	\$4,529	\$4,383
Provisions	1,145	760
Leave credits used	(848)	(614)
Balance at end of year	\$4,826	\$4,529

14. Nationally Recruited Staff Provident Fund

The Institute maintains a non-contributory provident fund for the benefit of its NRS. The monthly contribution of the Institute is computed at 10.5% of an NRS' monthly basic salary which is remitted to the trustee-administered funds. The fund provides for a lump sum payment to qualified employees/members upon their separation from the Institute, under certain conditions.

The Institute's provident fund is administered and managed by a trustee based on approved investment guidelines as contained in the Trust Agreement.

Contributions to the fund amounted to US\$731 and US\$739 in 2013 and 2012, respectively. The contributions to the provident fund are recognized in the statements of activities as part of "Personnel costs" account.

15. Net Assets

This account at December consists of:

	2013	2012
Funds invested in fixed assets	\$14,251	\$12,147
Other designated reserves	28,146	30,495
	\$42,397	\$42,642

There was no re-designation of the reserves in 2013 and 2012.

The Institute does not have undesignated net assets as at December 31, 2013 and 2012.

16. Leases

The Institute entered into the following operating lease agreements:

- a. The Institute has a lease agreement with the University of the Philippines System (the “University”) for research facilities. The lease agreement is for a period of twenty five (25) years up to June 30, 2025, and renewable upon mutual agreement of the parties. Under the terms of the agreement, the following provisions apply:
 - i. The Institute will pay a nominal rental of one peso every year for the parcels of land used as sites for its laboratories, office and service buildings, and housing. In addition and continuing the past practice of providing the equivalent in cash of the approximate value of agricultural products that otherwise could be grown on the land being leased, the Institute provided a lump sum and nonreimbursable financial assistance to the University in the amount of US\$375.
 - ii. For the duration of the lease, the Institute will also contribute to the cost of development and maintenance of the roads, utilities and other support infrastructure at the University outside the leased land in the amount of US\$12.5 per year from 2011 to 2025.
 - iii. Pursuant to the Second Consolidated Renewal of Lease Contract between the University and the Institute, the latter shall execute documents necessary to facilitate the transfer of ownership of the buildings and permanent improvements to the former upon termination of the lease. Further, in Section 2 of Article XV of the Institute’s Charter, all the physical plant, equipment and other assets shall become the property of the University in case the Institute’s Charter is terminated for any reason. As stated in the lease contract, the transfer of ownership shall not cover other assets such as the Institute’s Genebank and Genetic Resources, which have been assigned in trust to the Institute. Other assets donated to the Institute shall be subjected to other conditions in respect of their disposition upon dissolution of the Institute.
 - iv. In support of any expansion of the agricultural research program of the Institute and the University, the Philippine Government authorized the University to acquire, by negotiated sale or by expropriation, private agricultural property under PD No. 457.

- b. The Institute also leases eight (8) hectares of land for experimental rice production and other related purposes for five (5) years beginning January 1, 2010 to December 31, 2014 for an annual base rental of \$10. The leases are renewable under such terms and conditions mutually agreed upon by the parties.
- c. Total payments for a contract with a vendor for the lease of computers and other bundled services amounted to US\$183 covering the period from May to December 2012.
- d. The Institute entered into a capital lease agreement with service support and an agreement for provision of services/maintenance, including the supply of necessary spare parts and consumables with a vendor for a minimum period of thirty six (36) months starting February 1, 2011. The minimum payment under this contract is US\$139 per year.
- e. The Institute leases land and other properties for project experimental sites, with periods ranging from one (1) to five (5) years.

As at December 31, 2013 and 2012, the Institute does not have any lease contracts classified as finance leases.

Rent expense shown as part of "Supplies and services" account in the statements of activities amounted to US\$482 and US\$466 in 2013 and 2012, respectively.

The future lease commitments of the Institute for the remaining term of the contracts are as follows:

	2013	2012
Within one (1) year	\$23	\$23
More than one (1) year but not more than five (5) years	60	70
More than five (5) years	74	87
	\$157	\$180

17. Other Revenue and Gains

	<i>Note</i>	2013	2012
Investment gains	<i>4</i>	\$645	\$1,094
Miscellaneous, including realized gain on foreign exchange		21	874
		\$666	\$1,968

18. General and Administration Expenses

This account includes costs incurred by the Board and the Director General's Office, management services, communication, partnership and other general expenses.

INTERNATIONAL RICE RESEARCH INSTITUTE
SCHEDULES OF GRANTS REVENUES AND
ACCOUNTS RECEIVABLE/(PAYABLE) - DONORS
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

Donors	2013				2012 Grant
	Total Funds Available	Accounts Receivable	Accounts Payable	Grant	
Unrestricted/Window 3					
Bangladesh	98	-	-	98	100
China	177	-	-	177	200
Germany	519	-	-	519	669
Indonesia	45	-	-	45	45
Japan	539	490	-	1,029	600
Korea	50	-	-	50	-
Philippines	112	-	-	112	118
Thailand	39	-	-	39	80
Vietnam	15	-	-	15	15
Total	1,594	490	-	2,084	1,827
CRP Funds, Windows 1 and 2					
CGIAR - CRP 3.3-GriSP	23,909	10,591	-	34,500	35,399
CIAT - CRP 7-Climate Change, Agriculture and Food Security (CCAFS)	1,089	1,013	(355)	1,747	1,083
Genebank	1,233	-	(35)	1,198	1,180
Harvest Plus - CRP 4-Agriculture for Improved Nutrition and Health	992	213	-	1,205	1,205
Challenge Program on Water and Food (CPWF) - CRP 5-Water, Land and Ecosystems	727	-	(141)	586	617
Subtotal	27,950	11,817	(531)	39,236	39,484
Bilateral Restricted					
Asian Development Bank (ADB)	(2,131)	3,033	-	902	1,792
Australia	16,804	91	(12,318)	4,577	4,304
Bayer	80	11	(4)	87	345
Bill and Melinda Gates Foundation (BMGF)	16,721	750	(7,033)	10,438	15,692
Canada	85	-	(85)	-	68
China	60	-	(48)	12	19
Chinese Academy of Agricultural Sciences (CAAS)	2,047	255	(858)	1,444	1,307
AfricaRice	98	16	(110)	4	121
International Crop Research Institute for Semi- Arid Tropics (ICRISAT)	195	218	-	413	487
International Food Policy Research (IFPRI)	145	68	(29)	184	217
International Center for Maize and Wheat Improvement (CIMMYT)	1,930	-	(468)	1,462	-
Cornell University	-	-	-	-	42
CPWF	20	-	(3)	17	-
European Commission	494	2,413	-	2,907	1,891
Food and Agricultural Organization of the United Nations (FAO)	128	-	(114)	14	52
France	595	-	(149)	446	259
Gatsby Foundation	69	-	(43)	26	86
Germany	2,229	334	(587)	1,976	1,363
Global Crop Diversity Trust (GCDT)	912	-	(597)	315	266
Generation Challenge Program	1,203	227	(740)	690	907
Hybrid Rice Research and Development Consortium (HRDC)	378	117	-	495	567
International Centre for Research in Agroforestry (ICRAF)	267	-	(188)	79	-
India	1,806	12	(510)	1,308	1,344

Forward

INTERNATIONAL RICE RESEARCH INSTITUTE
SCHEDULES OF GRANTS REVENUES AND
ACCOUNTS RECEIVABLE/(PAYABLE) - DONORS
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

Donors	2013				2012 Grant
	Total Funds Available	Accounts Receivable	Accounts Payable	Grant	
International Fund for Agricultural Development (IFAD)	1,940	128	(265)	1,803	1,469
International Fertilizer Association (IFA)/ International Plant Nutrition Institute (IPNI)/ International Potash Institute (IPI)	60	-	(50)	10	179
Iran	20	50	-	70	140
International Water Management Institute (IWMI)	60	-	(20)	40	-
Japan	2,325	3,259	(416)	5,168	6,161
Korea	1,508	37	(817)	728	1,003
Kellogg Foundation	55	-	(24)	31	55
Malaysia	9	-	(7)	2	4
Nunhems BV	10	-	(10)	-	-
Philippines	929	238	(422)	745	543
Pioneer Hi-bred International	118	-	(111)	7	38
Portugal	708	85	(449)	344	262
Rockefeller Foundation (RF)	1,588	-	(871)	717	766
Switzerland	2,231	91	(774)	1,548	2,075
Syngenta	239	437	(47)	629	289
Turkey	60	-	(38)	22	25
United Kingdom	-	-	-	-	23
United Nations Office for Project Services	1,742	-	(760)	982	415
United States of America	11,456	532	(2,165)	9,823	9,054
Vietnam	78	-	(59)	19	116
World Bank	204	-	(202)	2	31
Others	3,844	927	(3,573)	1,198	1,293
Subtotal	73,319	13,329	(34,964)	51,684	55,070
Total Windows 1-2 and Bilateral Restricted	101,269	25,146	(35,495)	90,920	94,554
Total Grants	102,863	25,636	(35,495)	93,004	96,381

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Donors and Program/Project	GRANT PERIOD (DD/MM/YY)	Grant Pledged	EXPENDITURES		
			Prior Years	2013	Total
A. CRP Funds, Windows 1 and 2					
CGIAR - CRP 3.3-GRiSP	01/01/13-31/12/13	34,500	-	34,500	34,500
CIAT - CRP 7-CCAFS	01/01/13-31/12/13	1,577	-	1,529	1,529
CIAT - CRP 7-CCAFS	15/01/13-31/12/13	230	-	218	218
Genebank	01/01/13-31/12/13	7,500	-	1,188	1,188
Genebank	01/07/13-30/06/16	49	-	10	10
Harvest Plus - CRP 4-Agriculture for Improved Nutrition and Health	01/01/13-31/12/13	513	-	262	262
Harvest Plus - CRP 4-Agriculture for Improved Nutrition and Health	01/01/13-31/12/13	1,248	-	891	891
Harvest Plus - CRP 4-Agriculture for Improved Nutrition and Health	01/01/13-31/12/13	361	-	52	52
CPWF - CRP 5-Water, Land and Ecosystems	01/01/13-31/12/13	224	-	225	225
CPWF - CRP 5-Water, Land and Ecosystems	01/01/13-31/12/13	422	-	361	361
Subtotal		46,624	-	39,236	39,236
B. Bilateral Restricted					
<i>ADB</i>					
Addressing the Pre- and Post-Harvest Challenges of the Rice Supply Chain	29/10/10-31/12/13	2,000	1,533	386	1,919
Strategic Research for Sustainable Food and Nutrition Security in Asia	27/12/10-31/12/13	2,500	1,984	516	2,500
Total		4,500	3,517	902	4,419
<i>Australia</i>					
Climate Change affecting Land Use in the Mekong Delta: Adaptation of Rice-based Cropping Systems	01/03/11-28/02/15	3,442	1,743	772	2,515
Creating Climate Ready Rice for Future Global Food Security: Investing in World-Class Scientific Infrastructure	11/10/10-31/12/15	15,396	2,741	2,020	4,761
Developing Capacity in Cropping Systems Modelling to Promote Food Security and the Sustainable Use of Water Resources in South Asia	01/12/10-30/06/13	333	189	122	311
Developing Multi-scale Climate Change Adaptation Strategies for Farming Communities in Cambodia, Laos, Bangladesh and India	01/04/10-31/12/14	664	349	114	463
Improved Rice Establishment and Productivity in Cambodia and Australia - funded by Australian Centre for International Agricultural Research (ACIAR)	01/04/10-30/09/14	364	229	82	311
Developing Improved Farming and Marketing Systems for Rural Livelihoods in Rainfed Southern Laos (funded by ACIAR)	01/12/09-30/06/14	658	425	141	566
Improved Rice Germplasm for Cambodia and Australia	01/04/10-30/09/14	3,045	1,581	469	2,050
Introduction of Short Duration Pulses into Rice-based Cropping Systems in Western Bangladesh (funded by ACIAR)	01/01/11-30/12/15	1,114	439	191	630
Sustainable Intensification of Rice-Maize Productions Systems in Bangladesh	01/07/08-31/12/13	1,640	1,192	152	1,344
Diversification and Intensification of Rice-Based Systems in Lower Myanmar	01/07/12-30/06/16	1,809	128	514	642
Total		28,465	9,016	4,577	13,593
<i>Bayer</i>					
Scientific Know-how and Exchange Program (SKEP I)	10/11/09-30/11/13	487	-	77	77
Scientific Know-how and Exchange Program (SKEP II)	01/09/13-31/08/16	602	592	10	602
Total		1,089	592	87	679

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Donors and Program/Project	GRANT PERIOD (DD/MM/YY)	Grant Pledged	EXPENDITURES		
			Prior Years	2013	Total
BMGF					
Creating the Second Green Revolution by Supercharging Photosynthesis: C4-rice	23/05/12-22/11/15	12,505	3,144	1,871	5,015
Stress-tolerant Rice for Poor Farmers in Africa and South Asia (Phase II)	11/03/11-31/03/14	20,000	12,397	6,448	18,845
The Deployment and Validation of High Beta-carotene Rice Varieties in Bangladesh and the Philippines to Combat Vitamin A Deficiency	11/11/10-31/12/15	10,288	4,265	1,956	6,221
Tracking Varietal Change for Future Assessment of the Impact of Crop Genetic Improvement Research in South Asia	13/05/10-15/08/13	602	448	153	601
Transforming Rice Breeding Efficiency: Revolutionizing Breeding Efficiency, Accelerating Genetic Gain and Implementing Market-Driven, Product Oriented Variety Development Pipelines	18/10/1-31/10/18	12,500	-	10	10
Total		55,895	20,254	10,438	30,692
Canada					
The Photosynthetic Significance of Lobing in Rice Leaf Cells: A Research Program to Guide Breeding and Genetic Engineering for Improved Rice Yields	28/03/11-27/03/14	226	142	-	142
China					
China IRRI Collaboration	01/01/08-31/12/12	220	161	12	173
CAAS					
"Green Super Rice" for the Resource-Poor of Africa and Asia - Phase II	31/10/12-31/10/15	5,300	192	1,440	1,632
EuropeAid Greater Mekong Subregion Rice Integrated Pest Management Project	28/01/11-27/01/16	49	8	4	12
Total		5,349	200	1,444	1,644
CGIAR AfricaRice Center					
Mitigating the Impact of Climate Change on Rice Disease Resistance in East Africa	01/01/10-31/12/13	175	173	1	174
Research Institute for Development Model Development at IRRI: On-the-job Training of Ms. Cecile Julia	21/09/11-31/03/13	27	25	2	27
Conducts the Activities Within the European Commission (EC)-Funded Project Entitled "Coalition for African Rice Development"	01/05/13-30/09/14	135	-	1	1
Total		337	198	4	202
CIMMYT					
Cereal Systems Initiatives for South Asia Phase II	01/10/12 - 30/09/15	6,184	-	1,339	1,339
Agricultural Innovation Project Pakistan (funded by USAID)	08/03/13-30/09/14	602	-	112	112
Computer and Mobile Phone Decision Support Tools for Increasing Net Income of Farmers in Cereal Systems in South Asia	01/08/13-30/09/15	160	-	11	11
Total		6,946	-	1,462	1,462
ICRISAT					
Tracking Changes in Rural Poverty in Household and Village Economies in South Asia (Gates Village Level Surveys)	01/05/09-29/04/14	2,021	1,489	413	1,902
IFPRI					
Global Futures for Agriculture: Integrated Modelling and Scenario Assessment	11/01/09-30/09/13	375	242	133	375
IFPRI-International Livestock Research Institute Gender, Agriculture and Assets Project	01/05/11-30/06/13	100	73	27	100
Assessing the Poverty and Food Security Impacts of IRRI Contributions to Modern Varietal Replacement in Bangladesh, India, Indonesia and the Philippines During 1990-2010	15/07/11-14/07/14	75	17	24	41
Total		550	332	184	516

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			Prior Years	2013	Total
EC					
Improving Productivity and Resource Efficiency of Rice Production Systems through a Global, Demand-Driven Research & Development Program)	01/01-11-31/12/13	1,241	1,241	-	1,241
Sustainable Soil Management for Food Security of Poor, Small and Marginal Farmers of Active Flood Plain and Charlands of Bangladesh	06/07/10-31/12/14	3,421	2,514	614	3,128
Reducing Food Insecurity and Poverty Through Development and Effective Delivery of New Stress-Tolerant Rice Varieties	01/01/13-30/04/14	2,741	-	2,293	2,293
Total		7,403	3,755	2,907	6,662
FAO					
Assessing the poverty and food security impacts of IRRI contributions to modern varietal replacement in Bangladesh, India, Indonesia and the Philippines during 1990-2010	15/07/11-14/07/14	125	26	14	40
France					
Decoding Rice Genetic Diversity (Oryza Single Nucleotide Polymorphism Consortium Project)	01/12/08-31/12/13	1,300	17	-	17
Assessment Tools for Climate Change Impact on Rice	12/12/11-31/08/14	75	11	32	43
France IRRI Collaborative Grant	01/01/11-31/12/13	962	569	393	962
Gas Exchange and Biomass Distribution of Contrasted Rice Varieties Under Right Temperature in Field and Growth Chamber Conditions (PhD Student Sebastien Peraudeau)	05/02/13-04/08/13	21	-	21	21
Total		2,358	597	446	1,043
Gatsby Foundation					
Gatsby Foundation - Collections of Landraces and Wild Species of Oryza in Kenya, Mozambique, Tanzania and Uganda (in collaboration with AfricaRice)	01/05/07-31/12/14	160	91	26	117
Germany					
Facilitating Interdisciplinary On-farm Research on Carbon, Nitrogen, and Water Budgets in Rice-dominated Landscapes	01/05/11-30/04/13	78	52	24	76
From Quantitative Trait Locus (QTLs) to Variety: Pyramiding Major Drought Responsive QTLs for Sustainable Rice Yields in Asia and Africa (Federal Ministry for Cooperation and Development Large Grant)	01/01/11-31/12/14	1,505	816	689	1,505
Molecular Breeding for Tolerance to Flooding During Germination for Improved Direct-seeded Rice Systems (PostDoc Grant-Dr Tobias Kretzchmar)	01/01/11-31/05/14	311	152	159	311
Spatial/Temporal Variability of Green House Gas (GHG) Emission from Farmers' Rice Fields Under Water Saving Strategies in the Philippines (BMZ Post Doc)	01/10/09-30/11/12	263	199	52	251
Safeguarding Asian Rice Production from a Rapidly Warming Climate (Large Grant)	01/01/12-31/12/14	1,796	415	540	955
Development and Optimization of a Solar Greenhouse Dryer for Drying Rice	01/02/12-31/05/13	86	58	17	75
Land-use Intensity and Ecological Engineering - Assessment Tools for Risks and Opportunities in Irrigated Rice Based Production Systems	01/03/11-29/02/16	752	222	152	374
Land Use and Climate Change Interactions in the Vu Gia Thu Bon River Basin, Central Vietnam	17/12/10-31/12/13	354	126	227	353
Increasing Productivity of Direct Seeded Rice Areas by Incorporating Genes for Tolerance to Anaerobic Conditions During Germination	01/05/13-30/04/16	1,577	-	105	105
Establishing a Knowledge Hub on GHG Mitigation in Rice Production Systems	01/05/13-30/04/14	76	-	11	11
Total		6,798	2,040	1,976	4,016
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Donors and Program/Project	GRANT PERIOD (DD/MM/YY)	Grant Pledged	EXPENDITURES		Total
			Prior Years	2013	
GCDT					
Long-term Funding of the EX Situ Collection of Rice Germplasm Held by IRRI	01/01/06-31/12/17	3,060	1,667	264	1,931
Enhancing Utilization of Crop Wild Relatives: Capturing Genetic Value from Ancestral Populations of Wild Rice	01/12/11-31/05/15	192	25	51	76
RegenIntro: Introduction of Accessions from the Regeneration Initiative Into the International Rice Collection Held by IRRI	29/10/13-28/10/15	452	-	-	-
Total		3,704	1,692	315	2,007
HRDC Members					
Hybrid Rice Development Consortium (Management)	01/01/69-31/12/13	2,391	-	495	495
HRDC	01/02-08-31/12/13	1,954	1,954	-	1,954
Total		4,345	1,954	495	2,449
ICRAF					
Standard Assessment of Mitigation Potential and Livelihoods in Smallholder Systems funded by CCAFS	01/09/12-30/06/14	267	-	79	79
India					
Cluster Demonstration on Stress Tolerant Rice Varieties under National Food Security Mission (NFSM) Rice 2012-15	28/05/12-31/03/15	3,738	1,090	914	2,004
IRRI-INDIA: Indian Council of Agricultural Research Collaboration to IRRI via Window 3	01/04/13-31/03/14	921	-	394	394
Total		4,659	1,090	1,308	2,398
IFAD					
Accelerating Resource Conservation Technology Adoption to Improve Food Security and Rural Livelihoods while Reducing Adverse Environmental Impacts in the Indo-Gangetic Plains	10/12/10-30/04/14	1,207	681	482	1,163
Improving Livelihoods and Overcoming Poverty in the Drought-prone Lowlands of Southeast Asia	16/12/10-31/12/14	1,200	237	217	454
Enabling Poor Rice Farmers To Improve Livelihoods And Overcome Poverty In South And Southeast Asia Through The Consortium For Unfavorable Rice Environments	28/07/09-30/09/13	1,500	974	522	1,496
Improved Rice Crop Management for Raising Productivity in Submergence-prone and Salt-affected Rainfed Lowlands in South Asia	10/12/10-30/04/14	1,328	666	491	1,157
Support to Agricultural Research for Climate Change Adaptation in Bangladesh	23/07/09-30/09/13	700	604	91	695
Total		5,935	3,162	1,803	4,965
IFA/IPNI/IPI					
The Irrigated Rice Research Consortium Phase IV - Enhancing Profitability of Rice Farming in Asia through Improved Nutrient and Crop Management	01/01/09-31/12/13	481	480	1	481
IPI-Nutrient Management Options to Enhance Survival, Recovery and Yield of Submerged Sub-1 Varieties	01/02/10-31/01/13	32	5	2	7
IPNI-Site-specific Nutrient Management (SSNM) for Rice-maize Cropping Systems in Bangladesh	01/12/09-31/12/13	20	10	-	10
Assessment of Soil K Supplying Capacity from Soil Nutrient Reserves and Dissemination of Nutrient Management Technologies through the Nutrient Manager	01/07/10-30/06/13	9	4	4	8
Accelerating Uptake of SSNM by Asian Cereal Farmers Through Use of Mobile Phones	01/12/13-31/03/14	20	-	1	1
Evaluation of Improved Nutrient Management Deployed to Farmers Through Computer and Mobile Phones Applications of Nutrient Manager for Rice in the Cauvery Delta, Tamil Nadu	01/06/13-30/05/14	20	-	2	2
Total		582	499	10	509
Iran					
Producing Salt-Tolerant Rice Genotypes using Molecular Breeding Approaches to Enhance Rice Productivity in Salt-Affected Paddy Fields of Iran (Iran-IRRI Collaborative)	01/01/11-31/12/13	292	149	53	202
Development of High Yielding Rice Varieties with 'Sadri' Quality (Iran-IRRI Collaborative)	01/01/11-31/12/13	150	22	6	28
Funding Support to the Operations of IRRI in Iran	24/07/13 - 23/07/14	50	-	11	11
Total		492	171	70	241

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			Prior Years	2013	Total
<i>IWMI</i>					
Greenhouse Gas Mitigation Rice-Based System of Northwestern India: Measurement, Verification and Crop Management Practices	10/06/12-06/09/14	84	-	40	40
<i>Japan</i>					
Climate Change Adaptation in Rainfed Rice Areas (CCARA)	01/08/10-31/07/15	1,624	835	356	1,191
Developing the Next Generation of New Rice Varieties for Sub-Saharan Africa and Southeast Asia	01/01/10-31/12/14	20,000	11,575	3,310	14,885
The End-line survey of Extensive Study in Tanzania for "An Empirical Analysis on Expanding Rice Production in Sub-Sahara Africa"	21/09/12-28/02/13	73	67	6	73
Genomics for Agricultural Innovation (Development of Abiotic Stress Tolerant Crops by Dehydration-Responsive Element-Binding Genes)	01/04/12-01/03/13	345	214	44	258
Impact of Local Climatic Conditions on Rice Spikelet Fertility and Grain Quality in Hot and Vulnerable Regions of India	01/09/11-28/02/14	29	17	1	18
Season-long Rice Farming Extension Training Program for Africa	18/05/13-31/03/15	1,852	-	1,090	1,090
Multi-Site Experiment of Promising Management Practice for GHG Reduction from Rice Fields	01/11/12-31/10/13	144	-	144	144
Acquisition of Additional Equipment for Collecting Data from Field Experiments Conducted at IRRI	11/01/12-31/01/13	12	-	12	12
Wonder Rice Initiative for Food Security and Health Technology Development for Circulatory Food Production Systems Responsive to Climate Change (Development of Drought-Tolerant Crops for Developing Countries) 2013 DREB	01/04/13-01/03/14	142	-	54	54
The Response of Early Morning Flowering QTL to Light Intensity and Timing	01/10/13-28/02/14	17	-	4	4
Purchase of 384 Polymerase Chain Reaction Amplification Device (USD10K) for CCARA Project	11/10/13-11/2/14	11	-	10	10
Total		24,806	12,708	5,168	17,876
<i>Korea</i>					
Cooperative Funding for Korea-IRRI Collaborative Projects	01/01/99-31/12/14	920	408	71	479
Development of Rice Cultivar with the Tolerance to High Temperature	15/04/10-31/03/15/3	220	110	24	134
Germplasm Utilization and Value-Added Project	01/01/01-31/12/13	315	196	57	253
Improvement of High-yielding Tongil Type Cultivars and their Adaptability Test in Tropical Region	15/04/10-14/04/15	230	109	64	173
IRRI/Korea Office	17/11/01-31/12/13	2,825	2,825	-	2,825
Korean Seed Multiplication Project	01/07/91-31/12/14	633	606	27	633
Rural Development Administration-IRRI Collaborative Project: Development of Drought Tolerant Japonica Rice Using Marker Assisted Back Crossing	15/04/10-31/03/15	150	82	8	90
Reducing Crop Losses Due to Weedy Rice in Lowland Rice in South and Southeast Asia	15/04/10-31/10/13	271	252	19	271
Temperate Rice (Japonica) Research Consortium	08/02/07-31/12/13	846	798	48	846
Support to IRRI-Korea Office (Temperate Irrigated (Japonica) Rice Ecosystem)	23/10/00-20/09/16	540	-	320	320
Screening and Genetic Analysis of the Temperate Colored Rice Varieties Developed by Chungcheongnam-do Agricultural Research and Extension Services (CNARE) Under Tropical Condition	14/12/120-30/11/14	40	-	14	14
Breeding for Tropical Japonica Rice Varieties Resistant to Rice Tungro Bacilliform Virus and Rice Tungro Spherical Viruse by Marker-Aided Gene Selection	01/04/13-31/03/14	30	-	15	15
Development of Abiotic Tolerance and Disease Resistant Temperate Japonica Breeding Lines with Molecular Novel Trait Discoveries and Incorporation of Genes for Bacterial Leaf Blight, Brown Planthopper, and Stripe Virus Resistance into Korean Elite Cultivars Using a Genomics Strategy	01/06/13-31/12/15	180	-	23	23
Development of Chromosomal Segment Substitution Lines with Jinnibyeo/O.Rufipogon	01/04/13-31/03/14	40	-	13	13
Total		7,270	5,386	728	6,114

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			Prior Years	2013	
Kellogg Foundation					
Ecological Intensification and Sustainability in Long-term Rice-based Cropping Systems	01/01/09-31/12/12	225	170	31	201
Malaysia					
Malaysian Agricultural Research and Development Institute-The Impact of Rice Production on Environmental Sustainability	01/09/05-31/12/13	100	92	2	94
Philippines					
Accelerating the Development of High Yielding Rice Varieties for the Major Ecosystems of the Philippines	08/10/09-28/02/13	315	317	(3)	314
Electronic Extension Services for Agricultural Extension Workers on Proper Nutrient Management for Rice in the Philippines (Nutrient Manager for Rice) Phase II	01/03/12-28/02/14	126	81	45	126
Enhancing Knowledge Exchange and Decision-Making Among Rice Stakeholders through the Development and Promotion of Location-Specific Rice Knowledge Products and Delivery Systems (Phase 2)	01/09/10-31/10/14	249	141	76	217
Improved Nutrient Management Options for Unfavorable Rainfed Lowlands in the Philippines	15/07/0 -31/12/13	91	55	14	69
Improving and Sustaining Local Capacity in Rice Research and Development through Unified Rice and Rice-based General Educational and Technical Assistance	01/09/10-31/10/14	275	50	67	117
Strategic Assessment of Yield Limiting and Reducing Factors in the Philippines	08/10/09-28/02/13	424	395	19	414
Unified Capability Building Support	08/10/09-28/02/13	632	569	22	591
National Irrigation Administration-IRRI Joint Research on the Effect of Volumetric Water Pricing on the Improvement of Water Productivity and Equitable Water Allocation	02/05/12-01/05/14	92	36	48	84
Developing Ecological Engineering Approaches to Restore and Conserve Ecosystem Services for Pest Management for Sustainable Rice Production in the Philippines	28/11/12-27/11/14	117	-	23	23
Benchmarking the Philippine Rice Competitiveness Relative to Major Rice-producing Countries in Asia (Sub Project 7)	04/06/13-03/06/14	194	-	139	139
Development and field testing of innovative web and mobile phone based tools to enhance extension of improved agronomic practices for reducing farmer's risk associated with variation in climate	12/12/-11/12/14	255	-	39	39
PRISM: Philippine Rice Information System Management - An Operational System for Rice Monitoring to Support Decision Making Towards Increased Rice Production in the Philippines (Sub Project 1)	1/10/13-30/09/14	119	-	23	23
Rice Crop Manager: A Comprehensive Decision Support Tool for Increasing Yields and Income for Farmers in the Philippines - Year 1 (Sub Project 5)	01/04/13-31/03/14	144	-	84	84
Accelerating the Development and Dissemination of Associated Technologies for Direct-seeded Rice in Irrigated and Rainfed Ecosystems (Sub Project 8)	04/01/13-06/30/14	62	-	9	9
Gawad Patnubay Gawad Pag-aaral Tungo sa Maunlad na Bayan - Landbank College Scholarship Program	23/04/13-22/04/14	127	-	9	9
Development of a Fertilizer Guide for Rice and Fertilizer Guide for Corn Customized for Atlas Fertilizer Corporation in the Philippines	10/11/13-9/11/16	76	-	9	9
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines Regional Field Unit (RFU)-III	01/07/13-30/06/14	93	-	27	27
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines RFU-IVB	01/07/13-30/06/14	63	-	16	16
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines RFU-CAR	01/07/13-30/06/14	15	-	4	4

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			Prior Years	2013	Total
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines RFU-V	01/07/13-30/06/14	116	-	32	32
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines RFU-VI	01/07/13-30/06/14	101	-	32	32
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines RFU-VII	01/07/13-30/06/14	16	-	4	4
PRISM - An Operational System for Rice Monitoring to Support Decision Making towards Increased Rice Production in the Philippines RFU-VIII	01/07/13-30/06/14	25	-	7	7
Total		3,727	1,644	745	2,389
<i>Pioneer Hi-Bred International</i>					
Scientific Know-How and Exchange Program bet IRRI and Pioneer Hi-Bred International, Inc. (DuPont)	16/07/08-31/01/13	778	660	7	667
<i>Portugal</i>					
Village-Level Market-Driven Rice Intensification Ministry of Agriculture/National Directorate of Agriculture Services - Rice Business Line Development - Sustainable Irrigation Development Project (PRO-IRRI)	01/01/08-31/12/13	767	664	103	767
Portugal Funding	22/08/12-21/08/17 16/07/-31/01/13	392 286	30 -	155 86	185 86
Total		1,445	694	344	1,038
<i>RF</i>					
Golden Rice Product Development and Deployment	01/01/09-31/12/14	4,000	2,411	717	3,128
<i>Switzerland</i>					
The Irrigated Rice Research Consortium - Phase IV Labor Productivity and Community Ecology Work Group	01/01/09-31/03/13	760	679	81	760
Productivity Workgroup	01/01/09-31/03/13	462	443	19	462
Management Team	01/01/09-31/03/13	2,449	2,227	222	2,449
Water Saving Workgroup	01/01/09-31/03/13	780	692	88	780
Post Production Workgroup	01/01/09-31/03/13	149	144	5	149
Crop Health	01/01/09-31/03/13	266	197	69	266
Ancient Genes for Future Rice (Mr. Jonghwa Park Eidgenössische Technische Hochschule Scholarship 2010)	01/02/11-31/01/13	30	14	-	14
Northern Uplands Rice Based Farming Systems Research Project	01/11/08-30/09/13	473	250	(2)	248
Remote Sensing-based Information and Insurance for Crops in Emerging Economies	14/09/11-31/01/15	1,291	391	386	777
Closing Rice Yield Gaps in Asia (Phase I)	01/01/13 - 31/12/16	5,258	-	680	680
Total		11,918	5,037	1,548	6,585
<i>Syngenta</i>					
Scientific Know-how and Exchange Program (SKEP)	22/03/10-21/03/14	900	589	173	762
Scientific Know-how and Exchange Program (SKEP 2)	18/02/13-17/02/19	3,145	-	436	436
TEGRA Scoping and Mapping	13/08/12-31/10/13	50	2	20	22
Total		4,095	591	629	1,220
<i>Turkey</i>					
Turkey IRRI Cooperative Research Projects. Developing Blast-Resistant Japonica Rice using Marker-assisted Backcross Breeding	01/11/10-08/12/16	151	39	22	61
<i>United Nations Office for Project Services</i>					
Improving Livelihoods of rice-based Rural Households in the Lower Region of the Ayeyarwady Delta	17/02/12-16/02/15	2,100	337	559	896
Reducing Risks and Raising Livelihoods in the Rice Environments of Myanmar Through Improved Knowledge of Environment and Management	28/08/12-27/08/15	2,014	78	423	501
Total		4,114	415	982	1,397

Forward

INTERNATIONAL RICE RESEARCH INSTITUTE
SCHEDULE OF BILATERAL RESTRICTED FUNDING
AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2013
(All Amounts in Thousand US Dollars)

Donors and Program/Project	GRANT PERIOD (DD/MM/YY)	Grant Pledged	EXPENDITURES		
			Prior Years	2013	Total
<i>USA</i>					
Cereal Systems Initiative for South Asia (CSISA) - Year 3	01/10/10-30/09/13	542	525	17	542
CSISA - Phase II (USAID)	01/10/12-30/09/14	2,500	178	2,322	2,500
Expansion of CSISA in Bangladesh	01/10/10-30/09/15	23,458	8,848	4,718	13,566
USAID-CSISA India Mission	01/10/11-30/09/12	1,000	530	470	1,000
Sustainable Rice Seed Production and Delivery Systems for Southern Bangladesh	01/12/11-31/12/13	5,000	2,984	2,016	5,000
Vitamin A Deficiency Biofortification and Golden Rice (IRRI)	01/10/10-31/03/16	850	405	114	519
2013 CGIAR Linkages with US Universities and Other partners (US University Linkage)	01/10/12-31/12/13	110	-	50	50
Advancing the Development of Golden Rice Varieties for the Philippines and Indonesia(USAID - Hewlett-Packard Golden Rice)	01/01/10-31/03/16	1,150	367	102	469
Project Stress Tolerant Rice in Vulnerable Environments: Building Resilience to Natural Disasters in Burma through Stress Tolerant Rice Varieties	31/10/13-31/03/15	500	-	14	14
Total		35,110	13,837	9,823	23,660
<i>Vietnam</i>					
Improving Rice Tolerance of Submergence and Salinity to Cope with Climate Change in Coastal Areas of Vietnamese Deltas	19/01/10-28/02/16	482	245	19	264
<i>World Bank</i>					
Rice Wheat Consortium	11/02/08-31/12/14	328	123	2	125
<i>Forward</i>					

INTERNATIONAL RICE RESEARCH INSTITUTE
SCHEDULE OF BILATERAL RESTRICTED FUNDING
AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2013
(All Amounts in Thousand US Dollars)

Donors and Program/Project	GRANT PERIOD (DD/MM/YY)	Grant Pledged	EXPENDITURES		
			Prior Years	2013	Total
<i>Others</i>					
University of California Berkeley - Adoption of Improved Fertilizer Management Practices Under Risk Reduction Due to Submergence Tolerant Rice	19/04/11-18/04/15	174	39	17	56
Arcadia - Future Cereal-Based Cropping Systems and Nitrogen Use Efficient Crops to Reduce Greenhouse Emission in South Asia (CSISA-GWP)	01/03/10-28/02/13	220	164	25	189
Catholic Relief Services - Improved Rice-Based Rainfed Agricultural Systems in Bihar State India	14/02/12-30/09/15	877	147	214	361
Colorado State University - An Integrated Approach to Improving Plant Biomass Production	15/08/11-14/08/14	98	20	27	47
Cranfield University - Rice Germplasm for High Grain Zn Content and Tolerance of Zn Deficient Soils	01/10/12-31/03/16	428	33	102	135
DevGen - Scientific Know-how and Exchange Program (SKEP)	30/03/11-31/07/14	337	194	43	237
Enertime - Use of Rice Straw as Fuel to Generate Electricity using Organic Rankine Cycle Technology in the Philippines	07/12/12-06/12/14	31	10	10	20
International Seed Testing Association - Consultancy of Dr Hay as Seed and Science Technology (SST) Chief Editor	14/10/11-31/12/13	73	43	30	73
Others - Conservation of Arthropod Biodiversity and Ecosystem Services in Rice Environments of Hainan Island	01/02/10 - 15/08/15	400	323	63	386
Others - Increasing Economic and Food Security through Improved Rice Production in Burundi	01/07/12-30/06/14	100	7	49	56
Mars - Grain Quality Breeding Program	01/10/12-30/09/13	100	2	28	30
National Taiwan University - Intensifying Rice Breeding Technology to Cope with Climate Change and Increase Rice Self-sufficiency in Taiwan	01/01/12-30/06/15	824	80	166	246
Plant Molecular Breeding Center-Seoul National University (SNU) - Molecular Breeding for Fertilizer-efficient Mild-drought Stress Tolerant Japonica Rice	01/05/12-31/12/14	133	45	52	97
SNU - Development of New Rice Varieties through Identification of Useful Genes and Molecular Breeding	01/05/12-31/12/14	40	14	18	32
United Nations (UN) University - On the Job Training for Basic Agronomy Through a Pot Scale Evaluation on Nutrient and Water Use Efficiency of High Yielding Near Isogenic Lines	20/09/12-15/06/13	30	21	9	30
UN University - On the Job Training for Basic Agronomy Through Evaluation of Nutrient and Water Use Efficiency of High-yielding Near Isogenic Lines	20/09/12-15/06/13	19	1	-	1
UN University - On-the-job Training on Marker-assisted Selection and Phenotyping for the Development of Indonesian and Lao High-yielding and Early Maturity Rice	20/09/12-15/06/13	19	1	11	12
United Parcel Services - Neighborhood Emergency Services Team Training Engagement Program	01/01/12-31/12/13	41	21	19	40
US Sheffield - 3to4: Converting C3 to C4 Photosynthesis for Sustainable Agriculture	01/01/12-31/12/16	203	8	57	65
Information and Communication Technology tools for benefiting rice farmers through increased profit and yield: A pilot study in Bangladesh	01/07/13-31/12/14	157	-	6	6
Impact and adaption of risk reducing drought-tolerant rice in India	15/03/13-15/08/15	112	-	21	21
Technical support for sustainable rice production program under Agricultural Competitiveness Project	26/06/13-30/06/14	74	-	21	21
Wild Rice Multi-parent Advanced Generation Inter-Crosses (MAGIC)	12/11/12-11/11/17	767	-	68	68
Geospatial Open Source of Hosting of Agriculture, Resource & Environmental Data Discovery and Decision Making	01/03/12-31/12/14	98	-	25	25
Rice Straw Bioenergy Project (Funded by Engineering and Physical Sciences Research Council-Supergen Bioenergy Hub)	01/09/13-31/08/16	790	-	23	23
Association Analysis of Rice Yield In Irrigated Ecosystem: Effectiveness of Fine- Mapped and Cloned Yield-Related QTLs/Genes, Identification of New Marker-Trait Associations and Efficiency of Genomic Selection (Shanshan Liang'S Phd Study)	01/08/12-30/04/15	62	-	13	13

Forward

INTERNATIONAL RICE RESEARCH INSTITUTE
SCHEDULE OF BILATERAL RESTRICTED FUNDING
AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2013
(All Amounts in Thousand US Dollars)

Donors and Program/Project	GRANT PERIOD (DD/MM/YY)	Grant Pledged	EXPENDITURES		
			Prior Years	2013	Total
A Genetic dissection of traits required for a sustainable water use in rice using genome wide association studies	12/02/12-31/01/14	140	-	17	17
Environmental Gene Regulatory Interaction Networks in Rice (funded by National Science Foundation)	12/02/11-31/08/15	83	-	43	43
Rice Intensification in the outer islands of Indonesia	01/08/12-31/07/14	100	-	8	8
IRRI-Illinois Postharvest Loss Reduction Initiative	01/07/13-01/09/14	25	-	6	6
Technology Development for Circulatory Food Production Systems Responsive to Climate Change (Development of Mitigation Option for Gases Emissions from Agricultural Lands in Asia)	05/09/13-28/02/18	187	-	4	4
Tat Lan - Rakhine Sustainable Livelihoods and Food Security Program	15/10/13-15/02/14	29	-	3	3
Total		6,771	1,173	1,198	2,371
Subtotal		247,848	96,242	50,977	147,219
C. Challenge Programs					
<i>Water and Food</i>					
Implementing Community-Level Water Management in Coastal Bangladesh - A Case Study in Polder 30	01/11/11-30/06/13	20	-	17	17
<i>Generation</i>					
A Molecular Breeding Platform	15/07/09-15/07/14	1,131	964	167	1,131
A Molecular Breeding Platform (BMGF)	15/07/09-15/07/14	505	505	-	505
Developing Rice with Dual Tolerance of Phosphorus Deficiency and Aluminum Toxicity: Marker Assisted Pyramiding of Pup1 with Novel Tolerance QTLs	01/04/10-30/09/14	583	488	95	583
Dissemination and community of practice for newly developed drought tolerant QTLs pyramided breeding lines	01/07/11-30/06/14	179	54	20	74
Drought from Different Perspective: Improved Tolerance through Phosphorus Acquisition	01/11/08-31/10/13	900	620	22	642
Identification of Novel QTLs for Salinity Tolerance and Pyramiding with Submergence Tolerance to Develop Improved Rice Varieties for Bangladesh (Generation Challenge Programme 2009 PhD Fellowship - Armind Bhuiya)	15/03/10-14/03/13	79	78	1	79
Improving Rice Productivity in Lowland Ecosystems of Burkina Faso, Mali and Nigeria Through Marker-assisted Recurrent Selection for Drought Tolerance and Yield Potential (led by AfricaRice)	01/04/10-31/03/14	128	58	5	63
Rice MAGIC Phase II	01/11/11-30/09/14	933	208	244	452
Targeting Drought-Avoidance Root Traits to Enhance Rice Productivity Under Water-Limited Environments	01/11/08-30/04/13	908	809	99	908
Developing Strategies for Allele Mining Within Large Collections	01/08/07 - 30/06/14	42	-	37	37
Total		5,388	3,784	690	4,474
Subtotal		5,408	3,784	707	4,491
Grand Total		299,863	99,987	90,920	190,907

INTERNATIONAL RICE RESEARCH INSTITUTE
SCHEDULES OF PROPERTY, PLANT AND EQUIPMENT
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

	COST					ACCUMULATED DEPRECIATION					NET BOOK VALUE	
	December 31					December 31					December 31	
	2012	Additions	Disposals	Adjustments	2013	2012	Depreciation/ Amortization	Disposals	Adjustments	2013	2012	2013
Building and Improvements												
Administration	123	-	-	-	123	40	2	-	-	42	83	81
Infrastructure and Leasehold Improvements												
Infrastructure	6,357	1,296	-	-	7,653	2,527	210	-	-	2,737	3,830	4,916
Furnishing and Equipment												
Farming	5,381	800	(660)	462	5,983	4,437	249	(640)	375	4,421	944	1,562
Laboratory and scientific equipment	18,329	1,598	(396)	(462)	19,069	15,584	1,428	(301)	(375)	16,336	2,745	2,733
House and kitchen equipment	6,363	362	(336)	843	7,232	4,865	259	(321)	719	5,522	1,498	1,710
Computers	6,290	1,164	(351)	22	7,125	5,338	623	(342)	20	5,639	952	1,486
Vehicles	7,709	526	(334)	-	7,901	6,265	614	(332)	-	6,547	1,444	1,354
Office equipment and furniture	3,133	67	(252)	(865)	2,083	2,482	172	(241)	(739)	1,674	651	409
	47,205	4,517	(2,329)	-	49,393	38,971	3,345	(2,177)	-	40,139	8,234	9,254
	53,685	5,813	(2,329)	-	57,169	41,538	3,557	(2,177)	-	42,918	12,147	14,251

INTERNATIONAL RICE RESEARCH INSTITUTE
INDIRECT COST CALCULATION
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
 (All Amounts in Thousand US Dollars)

	2013	2012
Research expenses excluding CGIAR Collaboration	\$68,336	\$75,449
General and administration expenses	9,480	8,878
Total	\$77,816	\$84,327
Cost Ratios		
<i>Indirect/Direct</i>	<i>13.87%</i>	<i>11.77%</i>

INTERNATIONAL RICE RESEARCH INSTITUTE
EUROPEAN COMMUNITY (EC) FUNDING
STATEMENT OF BUDGET AND EXPENDITURES
AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2013
(All Amounts in Thousand Euro)

EC Grant No.:	2000000468										
Name of Project:	Reducing food insecurity and poverty through development and effective delivery of new stress-tolerant rice varieties										
Reporting period:	From January 1, 2013 to December 31, 2013 (2,000,000 Euro)										
Project	Expenditures	Budgeted Year 1	Spent Year 1	Outstanding	Budgeted Year 2	Spent Year 2	Outstanding	Budgeted Year 3	Spent Year 3	Outstanding	Total Spent
Reducing food insecurity and poverty through development and effective delivery of new stress-tolerant rice varieties	Personnel costs	1,082	823	259	-	-	-	-	-	-	823
	Supplies and services	846	873	(27)	-	-	-	-	-	-	873
	Travel	72	64	8	-	-	-	-	-	-	64
	Total	2,000	1,760	240	-	-	-	-	-	-	1,760

INTERNATIONAL RICE RESEARCH INSTITUTE
EUROPEAN COMMUNITY (EC) FUNDING
STATEMENT OF BUDGET AND EXPENDITURES
AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2013
(All Amounts in Thousand Euro)

EC Grant No.:		C-ECG-46-IRRI									
Name of Project:		2010 Incremental EC Contribution to CGIAR									
Reporting period:		From December 10, 2010 to December 31, 2013 (2,000,000 Euro)									
Project	Expenditures	Budgeted Year 1	Spent Year 1	Outstanding	Budgeted Year 2	Spent Year 2	Outstanding	Budgeted Year 3	Spent Year 3	Outstanding	Total Spent
Improved Rice Crop Management for Raising Productivity in Submergence-prone and Salt-affected Rainfed Lowlands in South Asia	Personnel costs	63	65	(2)	71	57	14	83	42	41	164
	Supplies and services	62	46	16	59	39	20	61	44	17	129
	Travel	22	24	(2)	23	31	(8)	24	26	(2)	81
	Research and validation activities by National Agricultural Research Extension Systems (NARES)	111	100	11	129	158	(29)	129	109	20	367
	Training Workshops	46	-	46	51	4	47	51	42	9	46
	Subtotal	322	235	87	356	330	26	371	299	72	864
Accelerating Resource Conservation Technology Adoption to Improve Food Security and Rural Livelihoods while Reducing Adverse Environmental Impacts in the Indo-Gangetic Plains	Staff costs	106	113	(7)	101	138	(37)	75	119	(44)	370
	Supplies and services	77	25	52	73	39	34	74	43	31	107
	Travel	19	18	1	19	21	(2)	19	14	5	53
	Workshops	13	1	12	13	4	9	13	25	(12)	30
	NARES/CIMMYT	122	58	64	94	111	(17)	119	159	(40)	328
	Subtotal	350	223	127	300	313	(13)	300	365	(65)	901
	Total	672	458	214	656	643	13	671	664	7	1,765

INTERNATIONAL RICE RESEARCH INSTITUTE
GERMAN UNRESTRICTED CONTRIBUTION
CONTRACT NO. 81164844; PROJECT NO. 12.14333.7-001.00
STATEMENTS OF EXPENDITURES
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand)

Particulars	2013		2012	
	In Euro	In USD	In Euro	In USD
Theme 1. Harnessing Genetic Diversity to Chart New Productivity, Quantity and Health Horizons.				
(Product Line 1.1 Ex Situ Conservation and Dissemination of Rice Germplasm and Product Line 1.2 Characterizing Genetic Diversity and Creating Novel Gene Pools)				
Personnel costs	149	204	144	188
Operations	190	260	289	377
Capital equipment	-	-	21	27
General and administration expenses	40	55	59	77
Total	379	519	513	669

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 3.3 GRiSP
EXPENDITURE REPORT

	2013				2012			
	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding
Personnel costs	\$9,080	\$2,337	\$9,826	\$21,243	\$8,492	\$1,884	\$9,868	\$20,244
CGIAR collaboration	-	3,641	-	3,641	-	1,600	-	1,600
Other collaboration	727	1,711	8,845	11,283	521	998	11,165	12,684
Supplies and services	6,099	2,131	8,812	17,042	7,329	4,920	11,138	23,387
Travel	1,004	429	2,400	3,833	800	375	2,241	3,416
Depreciation and amortization	1,168	30	356	1,554	2,797	357	797	3,951
Subtotal	18,078	10,279	30,239	58,596	19,939	10,134	35,209	65,282
Indirect cost recovery	4,127	901	4,491	9,519	2,792	946	4,661	8,399
Total	\$22,205	\$11,180	\$34,730	\$68,115	\$22,731	\$11,080	\$39,870	\$73,681

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 3.3 GRiSP
FUNDING REPORT

	Windows 1 and 2
Fund Balance 2011	(\$555)
Cash receipts from CGIAR	23,286
Disbursements	22,731
Fund Balance 2012	\$ -
Cash receipts from CGIAR	\$15,235
Disbursements	22,205
Fund Balance 2013	(\$6,970)

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 7 CLIMATE CHANGE, AGRICULTURE AND FOOD SECURITY
EXPENDITURE REPORT

	2013				2012			
	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding
Personnel costs	\$532	\$ -	\$181	\$713	\$162	\$ -	\$99	\$261
CGIAR collaboration	163	-	-	163	-	-	10	10
Other collaboration	148	-	29	177	121	-	89	210
Supplies and services	569	-	86	655	373	-	10	383
Travel	162	-	71	233	63	-	42	105
Depreciation and amortization	-	-	-	-	206	-	-	206
Subtotal	1,574	-	367	1,941	925	-	250	1,175
Indirect cost recovery	173	-	38	211	158	-	30	188
Total	\$1,747	\$ -	\$405	\$2,152	\$1,083	\$ -	\$280	\$1,363

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 7 CLIMATE CHANGE, AGRICULTURE AND FOOD SECURITY
FUNDING REPORT

	Windows 1 and 2
Fund Balance 2011	\$92
Cash receipts from CIAT	570
Disbursements	1,083
Fund Balance 2012	(\$421)
Cash receipts from CIAT	\$1,510
Disbursements	1,747
Fund Balance 2013	(\$658)

INTERNATIONAL RICE RESEARCH INSTITUTE
CGIAR RESEARCH PROGRAM
SUPPLEMENTARY SCHEDULES
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 3.3 GRiSP
EXPENDITURE REPORT - LEAD CENTER

	2013				2012			
	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding
Personnel	\$9,080	\$2,337	\$9,826	\$21,243	\$8,492	\$1,884	\$9,868	\$20,244
CGIAR collaboration	12,295	3,641	-	15,936	12,668	1,600	-	14,268
Other collaboration	727	1,711	8,845	11,283	521	998	11,165	12,684
Supplies and services	6,099	2,131	8,812	17,042	7,329	4,920	11,138	23,387
Travel	1,004	429	2,400	3,833	800	375	2,241	3,416
Depreciation and amortization	1,168	30	356	1,554	2,797	357	797	3,951
Subtotal	30,373	10,279	30,239	70,891	32,607	10,134	35,209	77,950
Indirect cost recovery	4,127	901	4,491	9,519	2,792	945	4,661	8,398
Total	\$34,500	\$11,180	\$34,730	\$80,410	\$35,399	\$11,079	\$39,870	\$86,348

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 3.3 GRiSP
FUNDING REPORT - LEAD CENTER

Fund Balance 2011	\$ -
Cash receipts from CGIAR Consortium	38,400
Total Cash Available	38,400
Disbursements:	
AfricaRice	5,554
CIAT	3,953
IRRI	23,286
Total Disbursements	32,793
Fund Balance 2012	5,607
Cash receipts from CGIAR Consortium	23,909
Total Cash Available	29,516
Disbursements:	
AfricaRice	10,135
CIAT	4,146
IRRI	15,235
Total Disbursements	29,516
Fund Balance 2013	\$ -

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP GENE BANK
EXPENDITURE REPORT

	2013				2012			
	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding
Personnel costs	\$494	\$ -	\$124	\$618	\$496	\$ -	\$122	\$618
Other collaboration	6	-	-	6	-	-	-	-
Supplies and services	560	-	104	664	532	-	119	651
Travel	12	-	7	19	16	-	1	17
Subtotal	1,072	-	235	1,307	1,044	-	242	1,286
Indirect cost recovery	126	-	29	155	136	-	-	136
Total	\$1,198	\$ -	\$264	\$1,462	\$1,180	\$ -	\$242	\$1,422

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP GENE BANK
FUNDING REPORT

	Windows 1 and 2
Fund Balance 2011	\$ -
Cash receipts	-
Disbursements	(1,180)
Fund Balance 2012	(1,180)
<hr/>	
Cash receipts	2,413
Disbursements	(1,198)
Fund Balance 2013	\$35

INTERNATIONAL RICE RESEARCH INSTITUTE

CRP SUPPLEMENTARY SCHEDULE

FOR THE YEAR ENDED DECEMBER 31, 2013

(All Amounts in Thousand US Dollars)

**CRP 4 AGRICULTURE FOR IMPROVED NUTRITION AND HEALTH
EXPENDITURE REPORT**

	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding
Personnel costs	\$329	\$ -	\$ -	\$329
Other collaboration	142	-	-	142
Supplies and services	405	-	-	405
Travel	102	-	-	102
Depreciation and amortization	91	-	-	91
Subtotal	1,069	-	-	1,069
Indirect cost recovery	136	-	-	136
Total	\$1,205	\$ -	\$ -	\$1,205

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 4 AGRICULTURE FOR IMPROVED NUTRITION AND HEALTH
FUNDING REPORT

	Windows 1 and 2
Fund Balance 2011	\$13
Cash receipts	979
Fund Balance 2012	992
Disbursements	(1,205)
Fund Balance 2013	(\$213)

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
FOR THE YEAR ENDED DECEMBER 31, 2013
(All Amounts in Thousand US Dollars)

CRP 5 WATER , LAND AND ECOSYSTEMS
EXPENDITURE REPORT

	Windows 1 and 2	Window 3	Bilateral Funding	Total Funding
Personnel costs	\$154	\$ -	\$ -	\$154
Other collaboration	298	-	-	298
Supplies and services	64	-	-	64
Travel	29	-	-	29
Subtotal	545	-	-	545
Indirect cost recovery	41	-	-	41
Total	\$586	\$ -	\$ -	\$586

INTERNATIONAL RICE RESEARCH INSTITUTE
CRP SUPPLEMENTARY SCHEDULES
AS AT AND FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012
(All Amounts in Thousand US Dollars)

CRP 5 WATER , LAND AND ECOSYSTEMS
FUNDING REPORT

	Windows 1 and 2
Fund Balance 2011	\$280
Cash receipts	447
Fund Balance 2012	727
Disbursements	(586)
Fund Balance 2013	\$141
